



## MEMO

To: Finance Committee Members – Raymond Juballa – Chair; Rosanne Foust; Kitty Lopez; Steven Wong

C: Board of Directors, San Mateo County Event Center

From: Diane Baumann, Controller and Dana Stoehr, CEO

Date: December 18, 2025

### FINANCIAL HIGHLIGHTS: November 2025

#### Balance Sheet:

##### Assets:

Cash on Hand: \$41,433.00 No change

Cash in Banks: \$1,159,740.44 decreased \$689,478.83 construction in progress

Investments: \$7,129,736.10 - decreased \$1,000,000– transfer to Operating

##### Restricted Cash:

Auction: \$86,080.40 – no change

Pension Fund - \$6,182,655.89 Increased \$30,668.58 - Employer Contributions \$22,090.29; Employee Contributions \$8,978.36; Investment loss \$400.07; - balances to Restricted Liabilities - Liability for Pension Plans

Accounts Receivable – Decreased \$570,146.35 to \$163,678.72 ; balances to AR Aged Invoice Analysis (page 1)

Some of the tracks are running small credits from July – These will be applied to open invoices at year end.

Prepaid and Deferred Charges – increased \$5,000.00 – 2026 Fair Expenses – Entertainment Booking – Source Management payment.

Culinary Inventory \$31,736.45 – No change – staff is investigating changing how inventory will be taken and recorded.

##### Fixed Assets:

Construction in Progress \$9,731,377.01 increased \$2,566,819.62 – Detail is on detailed income statement

Capitalized Equipment - \$2,581,233.97 – increased \$46,147.74 – addition of three Fusion 2 x 2 electric golf carts

Leasehold improvements \$12,559,567.84 – no change

Depreciation \$62,198.26 – depreciation is significantly higher than 2024 due to projects being capitalized and depreciated and will continue to increase as construction projects are completed

#### Liabilities

Accounts Payable: increased \$129,234.44 to \$440,827.48 – There is a discrepancy of \$203.55 from the AP Aged Invoice Analysis - Page 5 – Two event refund credits – Import Expo \$97.19; and San Mateo County Health & Human Services \$106.36 – they will clear in December.

JR Sharp is at 60 days – project is not complete



Advanced Billings – Future Events decreased \$15,431.51 to \$418,723.01 balances to A/R Aged Invoice Analysis 228000-00-A (page 2)

**Accrued Payroll and Related**

Other Payroll Tax Liabilities \$-7,895.14 and workers compensation \$2,322.92 will be balanced December 31.  
 Accrued Wages \$78,671.55 clears after each payroll  
 Accrued Leave Balances - \$166,630.61 are recalculated at year end.

**Other Liabilities:**

Sales Tax Payable \$6,657.03 paid December 8, 2025  
 Unclaimed check liability \$19,549.80 no change

**Restricted Liabilities: Pension Plan Liability and Auction Reserve mirror asset entries**

Carnival Capital Improvement - \$83,449.94 – no change  
 Scholarship Reserve - \$695.00 – no change

Monthly loss \$218,263.81 does not balance to Consolidated Statements – Consolidated Financials show \$211,482.46 \$6,781.35 difference is marketing salaries and wages allocated from a previous pay period. YTD profit Loss \$3,341,268.02 balances between the two reports.

**Consolidated Financial Statements:**

	November 2025	November 2024	YTD 2025	YTD 2024
Operating Profit/(Loss)	\$-286,632.23	\$155,659.08	\$1,623,665.58	\$2,156,109.32
Balance Sheet Profit/Loss	\$211,482.46	\$129,914.78	\$3,341,268.02	\$2,384,065.62

Other Operating Revenue – \$6,567.29 Cell Phone Tower space rent  
 Prior Year Expense Adjustment - \$5,939.94 – Future Plan – Pension Plan Third Party Administration Fees – 2024 \$7,756.00; One America – 2024 Pension Plan Contribution Adjustment \$577.53; HD Supply credit for overpaid invoice \$2,393.59

**Departmental Financial Statements - Items of Note:**

Event Sales & Service (ESS) - Direct profit \$277,232.12 (pages 1 & 2)

**Revenue:** \$418,529.12

Building Rental Fees: \$162,575.00 ; Gem & Jewelry Show; The Hillsborough Antique Show; Varsity GSA Cheer Challenge; Import Expo Car Show; San Mateo County HAS Staff Event; Supervisor Corzo Event ; American Medical Response (Ambulance staging)  
 Rental Rebates/Sponsorships - \$40,565.00 –San Mateo County HAS Staff Event; San Mateo Fire Department Training; The Hillsborough Antique Show  
 Grounds Rental Fees \$24,000.00 – San Mateo Fire Department Driver Training; American Medical Response – Driver Training;  
 Patron Parking Fees - \$105,003.00 – Gem & Jewelry Show; Import Expo Car Show; The Hillsborough Antique Show; Varsity GSSA Challenge  
 Tailgating Permits – Varsity GSSA Challenge



Monthly Parking Contracts - \$66,108.00 – Google; San Mateo Foster City Schools; Roblox; Nueva School; John Brehm

Electrical Services \$15,875.00 Commission from Edlen and 415 Electric for shows

**Expenses – \$141,297.00**

Direct payroll expenses, benefits, taxes, workers' compensation

Administrative Fees - \$1,717.15 include merchant credit card fees, employee meals

Security, Fees, and insurance; EMT Fees and show janitorial fees are reimbursable. Invoicing for event expenses lags behind events.

Recoverable Expenses - \$8,749.80 – supplies for Inclement Weather Shelter

Public Relations/Sponsorships \$2,797.45 – CFSA Symposium Dinner Sponsorship

Administrative Expenses - \$600.00 – phone stipends

Jockey Club – Satellite Wagering Facility – Direct Profit for month \$85,701.76 YTD up 10% from 2024 (Page 3)

**Revenue: \$151,615.16** Jockey Club revenue – up 10% YTD

**Expenses: \$65,913.40** Payroll expenses, benefits, taxes, and workers compensation

Contracted Services – \$570.80 Etix ticket fees

Administrative Expenses – \$1,826.29 copy machine rental, cable tv; Janitorial supplies

Advertising & Marketing – web site updates

Annual San Mateo County Fair – (pages 4 – 7) - Direct Profit YTD \$15,840.79

**Revenue: \$875.00**

Miscellaneous Fair Revenue - \$875.00 - Reader board sponsorship

**Expenses: \$43,443.05**

Administration & Marketing: \$42,957.31 Salaries; benefits, taxes, and workers compensation –

Contracted Services - \$431.25 – Web Site updates; Travel & Training \$730.13 – Showworks Training – College Station, Texas

Competitive Fair Exhibits \$485.74 - Part time employees

Culinary – (pages 8 & 9) Direct monthly loss \$42,231.95 YTD Profit \$746,731.22

**Revenue - \$57,691.25**

Events – Food & Beverage - \$40,219.99 Gem & Jewelry Show; Import Expo Car Show; Varsity GSSA Challenge

Jockey Club – Food and Beverage are showing an increase – trending above Jockey Club attendance

**Expenses: \$99,923.20**

Salaries and Wages, taxes, benefits, workers compensation

Payroll – Outside Agency - \$9,613.67 – Temp staff for events plus deposit for December event

Contracted Services: \$12,500.00 – Consultant to evaluate operation

Product: \$25,906.63 – includes product for December event

Supplies & Expense: \$5,494.70 – Merchant Acceptance Fees; exterminating; telephone, monthly subscription fees for POS

Equipment - \$2,361.03 – includes repair to JC Ice Machine \$975.28 and equipment needed for December event.



RV Park – Page 10  
No activity

Administration – Expense for month - \$346,112.75 (page 11)

Salaries & Wages, benefits, payroll taxes, workers compensation

Contracted Services – Other \$121,002.84 CH Johnson Consulting – Feasibility Study \$112,362.37;

Future Plan – Third Party Administrator – Pension Plan 2025 \$8,153.88; Employee background checks \$483.59

Marketing; PR & Sponsorships – Gifts

Miscellaneous Employee Expenses \$6,732.50 Holiday Party Expenses;

Unemployment Insurance \$18,275.00 -3<sup>rd</sup> quarter 2025

Maintenance – Expense for month \$177,757.83 (page 12)

Salaries, wages, benefits, payroll taxes, and workers' compensation

Equipment Maintenance & Repairs \$11,377.22 includes new batteries for Carts \$3,532.12; Repair radiator in Captor 4300 \$3,339.34; Repair to Forklift 8 - \$2,808.03

Building Maintenance Supplies - \$16,649.81 – includes bark for landscaping \$3,988.14; Fixtures for North Fiesta lobby restrooms \$3,550.00

Non-Capitalized Improvements (page 13) – \$41,551.48

Fiesta Hall - \$40,088.10 – Upgrade Alarm System \$35,750.00; Rollup door installation \$4,338.10

Equipment – \$1,463.38 – small purchases for Culinary and AED for Maintenance

Construction in Progress: \$2,566,819.62

Sub Station Central Mall - \$3,728.82 – small purchases for hooking up generators

Redwood - \$1,990,170.80 - Project Management Fees; Construction Progress Payments

RV Park - \$572,920.00 – Project Management Fees; Construction Progress Payments



## San Mateo County Event Center

### Balance Sheet

As of November 30, 2025

	Beginning Balance	Activity	Ending Balance
<b>Assets</b>			
<b>Cash on Hand</b>			
Petty Cash	1,000.00	0.00	1,000.00
Change Funds	40,433.00	0.00	40,433.00
	<u>41,433.00</u>	<u>0.00</u>	<u>41,433.00</u>
<b>Cash in Banks</b>			
Cash - Operating	1,606,441.61	(689,493.36)	916,948.25
Cash - Fair Awards	743.12	0.00	743.12
Cash - Payroll	242,034.54	14.53	242,049.07
	<u>1,849,219.27</u>	<u>(689,478.83)</u>	<u>1,159,740.44</u>
<b>Investments</b>			
Cash - Investment - San Mateo County	439,029.27	0.00	439,029.27
Cash - Investment - LAIF	7,690,706.83	(1,000,000.00)	6,690,706.83
	<u>8,129,736.10</u>	<u>(1,000,000.00)</u>	<u>7,129,736.10</u>
<b>Restricted Cash</b>			
Cash - Auction	86,080.40	0.00	86,080.40
Cash Value - Pension	6,151,987.31	30,668.58	6,182,655.89
	<u>6,238,067.71</u>	<u>30,668.58</u>	<u>6,268,736.29</u>
<b>Accounts Receivable</b>			
Accounts Receivable	733,825.07	(570,146.35)	163,678.72
Allowance for Doubtful Accounts - A/R	0.00	0.00	0.00
	<u>733,825.07</u>	<u>(570,146.35)</u>	<u>163,678.72</u>
<b>Pre Paid and Deferred Charges</b>			
Deferred Charges	0.00	0.00	0.00
Advanced Deposits	0.00	0.00	0.00
Pre Paid Insurance	0.00	0.00	0.00
Pre-Paid Expenses	1,781.82	5,000.00	6,781.82
	<u>1,781.82</u>	<u>5,000.00</u>	<u>6,781.82</u>
Culinary - Inventory Items	31,736.45	0.00	31,736.45
<b>Fixed Assets</b>			
Construction in Progress	7,164,557.39	2,566,819.62	9,731,377.01
Capitalized Equipment	2,535,086.23	46,147.74	2,581,233.97
Accumulated Depreciation - Equipment	(2,277,788.82)	(9,105.82)	(2,286,894.64)
Capitalized - Leasehold Improvements	12,559,567.84	0.00	12,559,567.84
Accumulated Depreciation - Leasehold Imp	(7,424,116.14)	(53,092.44)	(7,477,208.58)
	<u>12,557,306.50</u>	<u>2,550,769.10</u>	<u>15,108,075.60</u>
<b>Total Assets:</b>	<b>29,583,105.92</b>	<b>326,812.50</b>	<b>29,909,918.42</b>



**San Mateo County Event Center**  
**Balance Sheet**  
**As of November 30, 2025**

	Beginning Balance	Activity	Ending Balance
<b>Liabilities</b>			
<b>Accounts Payable</b>			
Accounts Payable (Non ERP)	311,584.04	129,243.44	440,827.48
Event Refunds Payable	0.00	1,491.99	1,491.99
	<u>311,584.04</u>	<u>130,735.43</u>	<u>442,319.47</u>
<b>Advanced Billings</b>			
Advance Billings - Future Events	434,154.52	(15,431.51)	418,723.01
<b>Accrued Payroll and Related</b>			
Bonus Payable	0.00	0.00	0.00
Payroll Payable	0.00	0.00	0.00
Social Security Taxes	0.00	0.00	0.00
Medicare Tax Withheld	0.00	0.00	0.00
CA State Disability Insurance	0.00	0.00	0.00
CA State Income Tax	0.00	0.00	0.00
Federal Income Tax Withheld	0.00	0.00	0.00
Other Payroll Tax Liabilities	(91.43)	(7,803.71)	(7,895.14)
Workers Comp Insurance Clearing	4,642.75	(2,319.83)	2,322.92
Accrued Wages	108,408.01	(29,736.46)	78,671.55
Accrued Employee Leave - Admin	62,542.02	0.00	62,542.02
Accrued Employee Leave - Maint	56,304.66	0.00	56,304.66
Accrued Leave - ESS	18,578.84	0.00	18,578.84
Accrued Leave - Fair	2,536.54	0.00	2,536.54
Accrued Leave - Jockey Club	15,775.32	0.00	15,775.32
Accrued Leave - ESSFB	10,893.23	0.00	10,893.23
Accrued Liabilities - Other	0.00	0.00	0.00
	<u>279,589.94</u>	<u>(39,860.00)</u>	<u>239,729.94</u>
<b>Other Liabilities</b>			
Suspense	0.00	0.00	0.00
Reimbursable Costs	0.00	0.00	0.00
Sales Tax Payable	4,220.84	2,436.19	6,657.03
Deferred Income	0.00	0.00	0.00
Performance Deposits	0.00	0.00	0.00
Collected Fees Payable	0.00	0.00	0.00
Unclaimed Check Liability	19,549.80	0.00	19,549.80
	<u>23,770.64</u>	<u>2,436.19</u>	<u>26,206.83</u>
<b>Restricted Liabilities</b>			
Liability for Pension Plans	6,151,987.31	30,668.58	6,182,655.89
Junior Livestock Auction Reserve	86,080.40	0.00	86,080.40
Carnival Capital Improvement	83,449.94	0.00	83,449.94
Scholarship Reserve	695.00	0.00	695.00
	<u>6,322,212.65</u>	<u>30,668.58</u>	<u>6,352,881.23</u>
Debt - Long & Short Term	0.00	0.00	0.00
<b>Retained Earnings</b>			
Net Resources	19,088,789.92	0.00	19,088,789.92
Restricted Resources	0.00	0.00	0.00
Profit / Loss	3,123,004.21	218,263.81	3,341,268.02
<b>Total Liabilities</b>	<u>29,583,105.92</u>	<u>326,812.50</u>	<u>29,909,918.42</u>



**San Mateo County Event Center**  
**Consolidated Financial Statement**  
**For the Period Ending November 30, 2025 and 2024**

	November 2025	November 2024	Year to Date 2025	Year to Date 2024	Variance \$	% +/-	Annual Budget
<b>Revenue:</b>							
Fair Admissions Revenue	0.00	0.00	1,250,910.90	1,215,100.00	35,810.90	3%	1,250,000.00
Fair Exhibit Space	0.00	0.00	161,962.50	108,922.37	53,040.13	33%	110,000.00
Fair - Carnival Revenue	0.00	0.00	381,379.10	385,677.00	(4,297.90)	-1%	375,000.00
Fair - Food and Drink	0.00	0.00	372,098.97	338,509.21	33,589.76	9%	350,400.00
Fair Competitive Exhibits	0.00	0.00	29,101.00	31,071.87	(1,970.87)	-7%	35,250.00
Miscellaneous Fair Revenue	875.00	875.00	515,566.28	599,304.33	(83,738.05)	-16%	660,500.00
Culinary	57,691.25	146,774.31	2,001,453.76	1,918,920.09	82,533.67	4%	1,670,008.92
Jockey Club	151,615.16	157,423.83	2,287,048.59	2,054,572.06	232,476.53	10%	1,573,750.00
RV Park - Revenue	0.00	0.00	0.00	0.00	0.00		0.00
ESS - Event Sales and Service	418,529.12	620,567.36	6,446,594.64	5,441,615.39	1,004,979.25	16%	0.00
Prior Year Revenue Adjustment	0.00	0.00	800.00	(19,421.02)	20,221.02	2528%	0.00
Other Operating Revenue	6,567.29	6,876.01	415,014.72	471,621.58	(56,606.86)	-14%	379,512.12
<b>Total Operating Revenue</b>	<b>635,277.82</b>	<b>932,516.51</b>	<b>13,861,930.46</b>	<b>12,545,892.88</b>	<b>1,316,037.58</b>	<b>9%</b>	<b>6,404,421.04</b>



**San Mateo County Event Center**  
 Consolidated Financial Statement  
 For the Period Ending November 30, 2025 and 2024

	November 2025	November 2024	Year to Date 2025	Year to Date 2024	Variance \$	% +/-	Annual Budget
<b>Expenses</b>							
Administration	346,112.75	193,227.69	2,083,530.37	2,049,611.87	33,918.50	2%	2,233,975.84
Maintenance	177,757.83	180,547.81	2,650,107.47	2,143,894.68	506,212.79	19%	2,751,763.75
Fair Administration & Marketing	42,957.31	18,926.31	890,476.33	532,934.60	357,541.73	40%	899,460.91
Fair Attendance Operations	0.00	0.00	493,076.70	495,219.13	(2,142.43)	0%	485,811.79
Miscellaneous Fair Expense	0.00	108.50	297,494.06	293,860.29	3,633.77	1%	287,379.54
Fair Competitive Awards	0.00	0.00	24,198.40	24,232.56	(34.16)	0%	28,500.00
Fair Competitive Exhibits	485.74	1,386.70	174,216.81	173,246.54	970.27	1%	188,117.79
Fair Entertainment	0.00	0.00	815,715.66	533,542.13	282,173.53	35%	580,368.75
ESS - Event Sales and Service	141,297.00	150,969.27	1,797,432.38	1,520,089.94	277,342.44	15%	2,015,957.83
Culinary	99,923.20	101,886.76	1,254,722.54	1,323,840.29	(69,117.75)	-6%	1,581,145.73
Jockey Club	65,913.40	66,057.79	772,210.98	696,885.00	75,325.98	10%	710,098.06
RV Park	0.00	0.00	4,118.20	0.00	4,118.20	100%	0.00
Equipment & Improvements	41,551.48	68,968.64	942,976.82	589,800.33	353,176.49	37%	975,000.00
Prior Year Expense Adjustment	5,939.94	(5,141.49)	38,102.62	11,904.45	26,198.17	69%	0.00
Cash over/short	(28.60)	(80.55)	(114.46)	721.75	(836.21)	731%	0.00
<b>Total Operating Expenses</b>	<b>921,910.05</b>	<b>776,857.43</b>	<b>12,238,264.88</b>	<b>10,389,783.56</b>	<b>1,848,481.32</b>	<b>15%</b>	<b>12,737,579.99</b>
<b>Total Operating Revenue</b>	<b>635,277.82</b>	<b>932,516.51</b>	<b>13,861,930.46</b>	<b>12,545,892.88</b>	<b>1,316,037.58</b>	<b>9%</b>	<b>6,404,421.04</b>
<b>Operating Profit/Loss</b>	<b>(286,632.23)</b>	<b>155,659.08</b>	<b>1,623,665.58</b>	<b>2,156,109.32</b>	<b>(532,443.74)</b>	<b>-33%</b>	<b>(6,333,158.95)</b>
Non Operating Revenue	560,312.95	0.00	2,258,771.71	495,102.74	1,763,668.97	78%	250,000.00
Depreciation Expense	62,198.26	25,744.30	541,169.27	267,146.44	274,022.83	51%	802,374.39
Profit Loss	211,482.46	129,914.78	3,341,268.02	2,384,065.62	957,202.40	29%	(6,885,533.34)



**San Mateo County Event Center**  
 Detailed Income Statement  
 For the Period Ending November 30, 2025 and 2024

	november 2025	November 2024	Year to Date 2025	Year to Date 2024	Variance \$	% +/-	Annual Budget
<b>ESS - Revenue</b>							
Building Rental Fees	162,575.00	204,050.00	2,267,285.00	2,086,547.86	180,737.14	8%	2,204,992.50
Rental Rebates/Sponsorships	(40,565.00)	(7,179.00)	(257,914.00)	(244,927.75)	(12,986.25)	5%	(125,000.00)
Grounds Rental Fees	24,000.00	5,250.00	249,750.00	266,400.00	(16,650.00)	-7%	0.00
Equipment Rental Fees	12,915.50	23,646.00	329,904.50	251,961.96	77,942.54	24%	209,406.00
Equipment Rent - Rebate	(4,125.00)	0.00	(7,937.50)	(10,750.00)	2,812.50		0.00
Recovered Expenses - Other	0.00	0.00	14,961.88	1,281.00	13,680.88	91%	0.00
Recovered Janitorial Services	25,739.03	42,765.42	450,472.14	385,672.77	64,799.37	14%	500,622.83
Recovered Utilities	0.00	430.00	12,500.00	16,570.00	(4,070.00)	-33%	3,850.00
Recovered Trash	1,500.00	4,100.00	37,300.00	34,200.00	3,100.00	8%	21,000.00
Recovered Damages	0.00	0.00	6,749.41	1,005.00	5,744.41	85%	0.00
Recovered Outsourced Equipment	10.00	5.00	11,095.00	5.00	11,090.00	100%	20,000.00
Recovered Security / Law Enforcement	27,921.89	22,773.26	497,913.96	364,944.35	132,969.61	27%	344,417.81
Recovered Labor	10,350.00	22,596.25	225,702.05	243,267.76	(17,565.71)	-8%	100,000.00
Recovered EMT Fees	2,715.45	6,545.65	57,940.11	55,800.68	2,139.43	4%	45,000.00
Recovered Insurance Fees	0.00	0.00	710.00	640.00	70.00	10%	0.00
Patron Parking Fees	105,003.00	120,620.00	1,376,372.00	1,077,827.00	298,545.00	22%	1,233,084.00
Exhibitor/Vendor Parking	0.00	0.00	720.00	2,100.00	(1,380.00)	-192%	0.00
Tailgating Permits - Youth Sports	620.00	35.00	63,025.00	45,057.00	17,968.00	29%	40,000.00
Monthly Parking Contracts	66,108.00	139,650.00	717,628.00	558,340.00	159,288.00	22%	682,560.00
RV Parking	520.00	390.00	8,711.01	6,260.00	2,451.01	28%	6,000.00
Parking Buyouts/Storage	5,040.00	3,050.00	77,185.00	69,605.00	7,580.00	10%	0.00
Miscellaneous Charges	0.00	0.00	427.00	0.00	427.00	100%	5,500.00
IT Services	1,256.25	4,370.00	167,458.75	169,420.00	(1,961.25)	-1%	171,690.00
Electrical Services	15,875.00	26,110.78	101,687.50	43,818.76	57,868.74	57%	40,000.00
Business License Fees	1,070.00	1,355.00	6,860.00	6,725.00	135.00	2%	5,000.00
Miscellaneous Fees	0.00	4.00	30,087.83	9,844.00	20,243.83	67%	10,620.00
ATM Revenue	0.00	0.00	0.00	0.00	0.00		0.00
Digital Marketing	0.00	0.00	0.00	0.00	0.00		0.00
<b>Total Revenue:</b>	<b>418,529.12</b>	<b>620,567.36</b>	<b>6,446,594.64</b>	<b>5,441,615.39</b>	<b>1,004,979.25</b>	<b>16%</b>	<b>5,518,743.14</b>
Cell Phone Tower	6,567.29	6,376.01	71,092.51	69,021.85	2,070.66	3%	76,512.12



**San Mateo County Event Center**  
Detailed Income Statement  
For the Period Ending November 30, 2025 and 2024

	november 2025	November 2024	Year to Date 2025	Year to Date 2024	Variance \$	% +/-	Annual Budget
<b>ESS - Expenses</b>							
Payroll - Full Time Employees	39,589.66	28,959.92	390,198.56	334,346.17	55,852.39	14%	559,930.00
Payroll - Part Time Employees	2,666.93	2,068.90	38,581.02	19,910.65	18,670.37	48%	22,985.00
Payroll - Overtime	769.27	358.15	21,249.02	12,222.72	9,026.30	42%	15,000.00
Payroll - Parking Lots	15,487.84	18,168.35	182,253.72	196,167.35	(13,913.63)	-8%	294,500.00
Employee Benefits	9,822.48	7,718.13	93,942.69	80,301.27	13,641.42	15%	95,244.12
Employers Payroll Taxes	4,393.32	3,737.80	48,286.69	42,556.47	5,730.22	12%	73,521.56
Workers Compensation Insurance	2,935.31	4,232.66	30,405.36	30,755.78	(350.42)	-1%	55,277.15
Payroll - Outside Agency	0.00	0.00	18,141.50	17,192.33	949.17	5%	10,000.00
Contracted Services	0.00	0.00	0.00	0.00	0.00		0.00
Administrative Expenses	1,717.15	5,517.06	38,352.69	22,437.63	15,915.06	41%	25,000.00
Signs and Banners	0.00	0.00	2,252.40	1,869.50	382.90	17%	4,000.00
Equipment Rentals	1,653.60	0.00	7,535.31	3,429.85	4,105.46		40,000.00
Security - Law Enforcement	22,239.32	42,424.62	368,039.99	304,474.32	63,565.67	17%	275,000.00
Fees and Insurance	1,050.00	1,235.00	7,464.00	7,099.00	365.00	5%	7,000.00
EMT Fees	3,181.00	3,691.89	59,424.49	43,971.89	15,452.60	26%	45,000.00
Show Janitorial	9,045.00	17,610.00	255,000.00	219,265.98	35,734.02	14%	270,000.00
Electrical, IT and Other Labor	12,187.50	0.00	39,868.41	41,912.02	(2,043.61)	-5%	50,000.00
Utilities	0.00	0.00	0.00	0.00	0.00		0.00
Trash and Damages	0.00	0.00	3,181.00	4,352.26	(1,171.26)	-37%	5,500.00
Recoverable Expenses	8,749.80	2,339.80	35,008.93	9,167.01	25,841.92	74%	10,000.00
Parking Equipment	0.00	5,719.83	15,728.12	15,989.82	(261.70)	-2%	5,000.00
Parking Signs	340.59	0.00	2,244.94	9,112.36	(6,867.42)	-306%	8,000.00
Parking Uniforms	0.00	0.00	8,168.28	1,564.09	6,604.19	81%	4,000.00
Parking - Contracted Services	0.00	0.00	7,835.54	10,825.88	(2,990.34)	-38%	10,000.00
Parking - Merchant Fees	837.23	2,880.97	55,353.61	32,907.40	22,446.21	41%	35,000.00
Parking - Other Expenses	0.00	628.46	2,153.52	4,782.35	(2,628.83)	-122%	10,000.00
Marketing - Advertising	65.25	0.00	13,219.44	8,493.50	4,725.94	36%	15,000.00
Travel, Training and Entertainment	174.55	0.00	8,222.74	9,824.96	(1,602.22)	-19%	15,000.00
Web Site	993.75	2,374.00	6,037.50	10,372.00	(4,334.50)	-72%	12,000.00
Public Relations - Sponsorships	2,797.45	240.73	10,971.35	8,990.73	1,980.62	18%	10,000.00
Administrative Expenses	600.00	1,063.00	15,811.56	15,794.65	16.91	0%	14,000.00
Marketing - Contracted Services	0.00	0.00	12,500.00	0.00	12,500.00		20,000.00
<b>Total Expenses</b>	<b>141,297.00</b>	<b>150,969.27</b>	<b>1,797,432.38</b>	<b>1,520,089.94</b>	<b>277,342.44</b>	<b>15%</b>	<b>2,015,957.83</b>
<b>Direct Profit Loss</b>	<b>277,232.12</b>	<b>469,598.09</b>	<b>4,649,162.26</b>	<b>3,921,525.45</b>	<b>727,636.81</b>	<b>16%</b>	<b>3,502,785.31</b>



**San Mateo County Event Center**  
 Detailed Income Statement  
 For the Period Ending November 30, 2025 and 2024

	november 2025	November 2024	Year to Date 2025	Year to Date 2024	Variance \$	% +/-	Annual Budget
<b>Jockey Club - Revenue</b>							
Admissions	35,880.00	38,550.00	382,380.50	379,780.00	2,600.50	1%	300,000.00
Track Commissions	53,238.05	59,196.96	582,387.69	595,561.33	(13,173.64)	-2%	400,000.00
ADW Fees	49,020.67	44,243.09	1,170,776.14	932,854.46	237,921.68	20%	775,000.00
Publication Sales	12,584.27	14,401.36	139,640.52	134,163.06	5,477.46	4%	90,000.00
Other Items Sold	24.17	16.42	211.74	273.21	(61.47)	-29%	250.00
ATM Revenue	868.00	1,016.00	11,652.00	11,940.00	(288.00)	-2%	8,500.00
Other Income	0.00	0.00	0.00	0.00	0.00		0.00
<b>Total Revenue</b>	<b>151,615.16</b>	<b>157,423.83</b>	<b>2,287,048.59</b>	<b>2,054,572.06</b>	<b>232,476.53</b>	<b>10%</b>	<b>1,573,750.00</b>
<b>Jockey Club- Expenses</b>							
Payroll - JC - Full Time	17,756.73	18,766.40	184,307.47	174,950.30	9,357.17	5%	173,417.97
Payroll - JC - Part Time	0.00	0.00	0.00	13,861.74	(13,861.74)		27,800.08
Payroll JC - OT	206.56	362.85	3,318.43	4,614.77	(1,296.34)	-39%	4,000.00
JC Benefits - Pension	1,428.11	575.63	15,163.39	6,713.21	8,450.18	56%	8,670.90
Employee Benefits	1,992.31	1,842.35	20,344.05	36,341.88	(15,997.83)	-79%	19,405.01
Employers Payroll Taxes	1,357.71	1,451.25	14,199.41	14,758.12	(558.71)	-4%	17,127.36
Workers Compensation Insurance	892.96	1,415.15	10,027.97	10,359.16	(331.19)	-3%	12,676.74
Travel, Training, Meals	0.00	0.00	0.00	0.00	0.00		0.00
Contracted Services	570.80	0.00	3,950.90	0.00	3,950.90	100%	1,500.00
Administrative Expenses	1,826.29	2,131.52	15,030.79	18,898.59	(3,867.80)	-26%	15,000.00
Contracted Services - Janitorial	9,780.00	7,020.00	122,629.00	129,750.00	(7,121.00)	-6%	130,000.00
Contracted Services - Security	16,295.11	15,698.00	166,709.07	147,816.61	18,892.46	11%	150,000.00
Advertising and Marketing	162.50	0.00	287.50	0.00	287.50		0.00
Programs - Racing Forms	13,644.32	11,396.64	124,043.00	117,228.62	6,814.38	5%	125,000.00
Utilities	0.00	0.00	0.00	0.00	0.00		0.00
CARF Dues	0.00	5,398.00	90,000.00	21,592.00	68,408.00	76%	22,000.00
Uniforms	0.00	0.00	0.00	0.00	0.00		1,000.00
Special Repairs and Projects	0.00	0.00	2,200.00	0.00	2,200.00		2,500.00
<b>Total Expenses</b>	<b>65,913.40</b>	<b>66,057.79</b>	<b>772,210.98</b>	<b>696,885.00</b>	<b>75,325.98</b>	<b>10%</b>	<b>710,098.06</b>
<b>Direct Profit/Loss</b>	<b>85,701.76</b>	<b>91,366.04</b>	<b>1,514,837.61</b>	<b>1,357,687.06</b>	<b>157,150.55</b>	<b>10%</b>	<b>863,651.94</b>



**San Mateo County Event Center**  
 Detailed Income Statement  
 For the Period Ending November 30, 2025 and 2024

	November 2025	November 2024	Year to Date 2025	Year to Date 2024	Variance \$	% +/-	Annual Budget
<b>Annual San Mateo County Fair - Revenue</b>							
<b>Admissions</b>							
Regular Admissions	0.00	0.00	1,139,296.36	1,094,257.00	45,039.36	4%	1,100,000.00
Advance Sale Admissions	0.00	0.00	111,614.54	120,388.00	(8,773.46)	-8%	150,000.00
Discount Admissions	0.00	0.00	0.00	455.00	(455.00)		0.00
	<b>0.00</b>	<b>0.00</b>	<b>1,250,910.90</b>	<b>1,215,100.00</b>	<b>35,810.90</b>	<b>3%</b>	<b>1,250,000.00</b>
<b>Space Rental</b>							
Inside Exhibit Spaces	0.00	0.00	93,650.00	53,922.37	39,727.63	42%	55,000.00
Outside Exhibit Spaces	0.00	0.00	66,312.50	55,000.00	11,312.50	17%	55,000.00
Special Days Exhibit Space	0.00	0.00	2,000.00	0.00	2,000.00	100%	0.00
	<b>0.00</b>	<b>0.00</b>	<b>161,962.50</b>	<b>108,922.37</b>	<b>53,040.13</b>	<b>33%</b>	<b>110,000.00</b>
<b>Concessions</b>							
Carnival Revenue	0.00	0.00	364,129.10	335,448.00	28,681.10	8%	325,000.00
Carnival - Pre Sale	0.00	0.00	17,250.00	50,229.00	(32,979.00)	-191%	50,000.00
Food & Beverage Concessions	0.00	0.00	371,743.97	338,139.21	33,604.76	9%	350,000.00
Other Concessions	0.00	0.00	355.00	370.00	(15.00)	-4%	400.00
	<b>0.00</b>	<b>0.00</b>	<b>753,478.07</b>	<b>724,186.21</b>	<b>29,291.86</b>	<b>4%</b>	<b>725,400.00</b>
<b>Competitive Exhibits</b>							
Entry Fees	0.00	0.00	18,546.00	21,270.00	(2,724.00)	-15%	22,000.00
Exhibits - Donated Awards	0.00	0.00	4,348.00	5,097.00	(749.00)	-17%	6,000.00
Art & Literary Art Show Sales	0.00	0.00	4,000.00	2,494.87	1,505.13	38%	5,000.00
Entry Processing Fees	0.00	0.00	275.00	250.00	25.00	9%	250.00
Livestock Liability Insurance	0.00	0.00	1,785.00	1,960.00	(175.00)	-10%	2,000.00
Other Exhibit Revenue	0.00	0.00	147.00	0.00	147.00		0.00
	<b>0.00</b>	<b>0.00</b>	<b>29,101.00</b>	<b>31,071.87</b>	<b>(1,970.87)</b>	<b>-7%</b>	<b>35,250.00</b>
<b>Miscellaneous Fair Revenue:</b>							
Parking - Fair only	0.00	0.00	289,716.00	281,380.00	8,336.00	3%	310,000.00
Utility Reimbursement	0.00	0.00	5,775.00	4,225.00	1,550.00	27%	4,000.00
Permits & Insurance	0.00	0.00	6,775.00	6,572.00	203.00	3%	6,500.00
RV Parking - Stock Trucks	0.00	0.00	21,430.00	22,120.00	(690.00)	-3%	25,000.00
Ticket Fee Revenue	0.00	0.00	0.00	64,984.00	(64,984.00)		65,000.00
Fair - Merchandise Program	0.00	0.00	4,173.93	3,208.33	965.60	23%	0.00
Sponsorship	875.00	875.00	187,696.35	216,815.00	(29,118.65)	-16%	250,000.00
	<b>875.00</b>	<b>875.00</b>	<b>515,566.28</b>	<b>599,304.33</b>	<b>(83,738.05)</b>	<b>-16%</b>	<b>660,500.00</b>
<b>Direct Fair Revenue:</b>	<b>875.00</b>	<b>875.00</b>	<b>2,711,018.75</b>	<b>2,678,584.78</b>	<b>32,433.97</b>	<b>1%</b>	<b>2,781,150.00</b>



**San Mateo County Event Center**  
 Detailed Income Statement  
 For the Period Ending November 30, 2025 and 2024

	November 2025	November 2024	Year to Date 2025	Year to Date 2024	Variance \$	% +/-	Annual Budget
<b>Annual San Mateo County Fair - Expenses</b>							
<b>Fair Administration &amp; Marketing</b>							
Payroll - Full Time Employees	31,538.40	13,289.06	321,418.50	142,333.85	179,084.65	56%	373,601.51
Payroll - Part Time Employees	0.00	0.00	2,251.84	20,326.97	(18,075.13)	-803%	17,064.00
Payroll - Overtime	35.82	0.00	3,951.73	610.33	3,341.40	85%	2,000.00
Employees Pension	1,572.69	664.46	16,751.01	6,821.49	9,929.52	59%	18,680.08
Employees Benefits	4,241.55	2,230.04	38,859.00	21,626.99	17,232.01	44%	56,231.46
Employers Payroll Taxes	2,370.23	993.13	26,647.40	12,268.48	14,378.92	54%	33,621.93
Workers Compensation Insurance	1,887.24	1,196.00	19,534.13	8,437.36	11,096.77	57%	24,611.93
Contracted Services	431.25	0.00	69,751.50	40,987.50	28,764.00	41%	28,000.00
Administration Expense	150.00	225.00	2,663.60	2,650.80	12.80	0%	3,400.00
Marketing - Advertising	0.00	0.00	284,995.83	227,635.02	57,360.81	20%	276,000.00
Travel and Training	730.13	328.62	4,095.88	4,649.29	(553.41)	-14%	7,750.00
Promotional	0.00	0.00	16,479.75	504.72	15,975.03	97%	1,000.00
Public Relations Expense	0.00	0.00	2,850.30	2,578.32	271.98	10%	2,500.00
Pre Fair Events	0.00	0.00	0.00	0.00	0.00		0.00
Sponsorship Expense	0.00	0.00	80,225.86	41,503.48	38,722.38	48%	55,000.00
Carnival Promo Credit	0.00	0.00	0.00	0.00	0.00		0.00
	<u>42,957.31</u>	<u>18,926.31</u>	<u>890,476.33</u>	<u>532,934.60</u>	<u>357,541.73</u>	<u>40%</u>	<u>899,460.91</u>
<b>Fair Attendance Operations</b>							
Payroll - Part Time Employees	0.00	0.00	45,030.41	41,522.08	3,508.33	8%	52,020.00
Employee Benefits	0.00	0.00	0.00	0.00	0.00		0.00
Employers Payroll Taxes	0.00	0.00	3,444.84	3,575.81	(130.97)	-4%	3,979.53
Workers Compensation Insurance	0.00	0.00	(460.83)	507.02	(967.85)	210%	3,637.26
Contracted Services	0.00	0.00	314,585.18	271,124.50	43,460.68	14%	275,500.00
Supplies & Expense	0.00	0.00	128,098.38	175,425.80	(47,327.42)	-37%	145,025.00
Other Expenses	0.00	0.00	460.37	1,164.40	(704.03)	-153%	1,500.00
Corporate Gatherings	0.00	0.00	0.00	0.00	0.00		0.00
Decorations	0.00	0.00	1,918.35	1,899.52	18.83	1%	4,150.00
	<u>0.00</u>	<u>0.00</u>	<u>493,076.70</u>	<u>495,219.13</u>	<u>(2,142.43)</u>	<u>0%</u>	<u>485,811.79</u>



**San Mateo County Event Center**  
Detailed Income Statement  
For the Period Ending November 30, 2025 and 2024

	November 2025	November 2024	Year to Date 2025	Year to Date 2024	Variance \$	% +/-	Annual Budget
<b>Miscellaneous Fair Expense</b>							
Payroll	0.00	0.00	47,244.86	26,701.87	20,542.99	43%	33,330.00
Employee Benefits	0.00	0.00	0.00	295.17	(295.17)		0.00
Employers Payroll Taxes	0.00	0.00	3,614.00	2,042.75	1,571.25	43%	2,549.75
Workers Compensation Insurance	0.00	0.00	2,834.51	1,772.38	1,062.13	37%	2,099.79
Utility Fees	0.00	0.00	20,825.00	22,954.89	(2,129.89)	-10%	24,000.00
Program	0.00	0.00	3,190.09	2,976.32	213.77	7%	3,000.00
Contracted Services	0.00	0.00	44,600.00	29,600.00	15,000.00	34%	35,000.00
Programing - "Country Store"	0.00	0.00	8,000.00	8,000.00	0.00	0%	0.00
Merchant Acceptance Fees	0.00	108.50	45,394.70	52,864.63	(7,469.93)	-16%	55,000.00
Permits and Insurance	0.00	0.00	8,021.00	7,432.00	589.00	7%	7,500.00
Exhibitors Expenses	0.00	0.00	113,769.90	139,220.28	(25,450.38)	-22%	124,900.00
	0.00	108.50	297,494.06	293,860.29	3,633.77	1%	287,379.54
<b>Competitive Exhibit Awards</b>							
Cash Awards	0.00	0.00	16,675.00	15,625.00	1,050.00	6%	18,000.00
Non Cash Awards	0.00	0.00	6,681.40	6,149.95	531.45	8%	7,500.00
Sponsored Cash Awards	0.00	0.00	0.00	0.00	0.00		0.00
Sponsored Non Cash Awards	0.00	0.00	842.00	2,457.61	(1,615.61)	-192%	3,000.00
Other Awards Expenses	0.00	0.00	0.00	0.00	0.00		0.00
	0.00	0.00	24,198.40	24,232.56	(34.16)	0%	28,500.00
<b>Competitive Fair Exhibits</b>							
Payroll - Part Time Employees	376.75	1,110.41	63,328.32	59,312.19	4,016.13	6%	73,735.00
Employee Benefits	0.00	33.53	1,026.25	1,068.75	(42.50)	-4%	1,446.75
Employers Payroll Taxes	28.81	84.93	4,844.66	4,719.10	125.56	3%	5,640.73
Workers Compensation Insurance	22.61	99.93	2,387.71	2,478.19	(90.48)	-4%	4,645.31
Judges Compensation	0.00	0.00	8,096.78	6,746.72	1,350.06	17%	7,100.00
Contracted Services	0.00	0.00	60,298.66	59,250.32	1,048.34	2%	59,400.00
Supplies & Expense	57.57	57.90	31,034.43	37,253.06	(6,218.63)	-20%	32,650.00
Tents, Booths and Grid	0.00	0.00	0.00	0.00	0.00		0.00
Signs and Decorations	0.00	0.00	0.00	0.00	0.00		0.00
Exhibit Guidebook	0.00	0.00	0.00	230.21	(230.21)		500.00
Other Expenses	0.00	0.00	0.00	0.00	0.00		0.00
Art Show - Payment to Sellers	0.00	0.00	3,200.00	2,188.00	1,012.00	32%	3,000.00
Investment in Durable Goods	0.00	0.00	0.00	0.00	0.00		0.00
	485.74	1,386.70	174,216.81	173,246.54	970.27	1%	188,117.79



**San Mateo County Event Center**  
 Detailed Income Statement  
 For the Period Ending November 30, 2025 and 2024

	November 2025	November 2024	Year to Date 2025	Year to Date 2024	Variance \$	% +/-	Annual Budget
<b>Fair Entertainment Expense</b>							
Payroll	0.00	0.00	16,341.21	7,562.90	8,778.31	54%	8,500.00
Employee Benefits	0.00	0.00	0.00	0.00	0.00		0.00
Employers Payroll Taxes	0.00	0.00	1,241.45	0.00	1,241.45	100%	650.25
Workers Compensation Insurance	0.00	0.00	735.23	90.01	645.22	88%	535.50
Contracted Services	0.00	0.00	224,058.81	189,674.92	34,383.89	15%	196,883.00
Supplies & Expense	0.00	0.00	23,614.65	12,476.10	11,138.55	47%	13,800.00
Grounds Acts & Entertainment	0.00	0.00	220,124.31	155,938.20	64,186.11	29%	160,000.00
Headline Entertainment	0.00	0.00	329,600.00	167,800.00	161,800.00	49%	200,000.00
Other	0.00	0.00	0.00	0.00	0.00		0.00
	<b>0.00</b>	<b>0.00</b>	<b>815,715.66</b>	<b>533,542.13</b>	<b>282,173.53</b>	<b>35%</b>	<b>580,368.75</b>
<b>Direct Fair Expenses</b>	<b>43,443.05</b>	<b>20,421.51</b>	<b>2,695,177.96</b>	<b>2,053,035.25</b>	<b>642,142.71</b>	<b>24%</b>	<b>2,469,638.78</b>
<b>Annual Fair Profit / Loss Direct Expenses</b>	<b>(42,568.05)</b>	<b>(19,546.51)</b>	<b>15,840.79</b>	<b>625,549.53</b>	<b>(609,708.74)</b>	<b>-3849%</b>	<b>311,511.22</b>



**San Mateo County Event Center**  
 Detailed Income Statement  
 For the Period Ending November 30, 2025 and 2024

	November 2025	November 2024	Year to Date 2025	Year to Date 2024	Variance \$	% +/-	Annual Budget
<b>Culinary Revenue</b>							
Fair - Food Sales	0.00	0.00	0.00	11,292.95	(11,292.95)		0.00
Events - Food Sales	39,840.99	61,305.47	576,216.10	526,981.97	49,234.13	9%	434,678.12
Events - Beverage Sales	0.00	0.00	0.00	0.00	0.00		0.00
Events - Adult Beverage Sales	379.00	16,042.41	45,936.00	34,358.48	11,577.52	25%	27,200.00
JC - Food Sales	11,111.92	14,852.45	136,339.32	116,725.84	19,613.48	14%	75,000.00
JC - Beverage Sales	0.00	0.00	0.00	0.00	0.00		0.00
JC - Adult Beverage Sales	4,459.94	6,140.02	54,183.82	43,902.24	10,281.58	19%	38,000.00
Fair - Beverage Sales	0.00	0.00	0.00	0.00	0.00		0.00
Fair - Adult Beverage Sales	0.00	0.00	185,780.70	204,677.77	(18,897.07)	-10%	230,000.00
Vending Machine Sales	597.00	430.00	17,807.25	6,946.60	10,860.65	61%	6,000.00
Fair - Sub Contractor Sales	0.00	0.00	0.00	0.00	0.00		0.00
Events- Sub Contractor Sales	500.00	0.00	26,091.00	8,733.00	17,358.00	67%	58,350.00
JC - Sub Contractor Sales	0.00	0.00	0.00	0.00	0.00		0.00
Catering - Food	0.00	0.00	173,486.34	210,093.40	(36,607.06)	-21%	300,365.00
Catering - Beverage	530.00	965.00	201,319.00	77,488.75	123,830.25	62%	0.00
Catering - Adult Beverages	0.00	4,301.00	215,685.50	266,863.50	(51,178.00)	-24%	318,646.50
Catering - Supplemental Fee	0.00	881.37	120,630.83	135,585.76	(14,954.93)	-12%	16,769.30
Catering - Subcontractors	0.00	33,123.29	40,942.34	80,361.28	(39,418.94)	-96%	15,000.00
Other Revenue	15.00	0.00	15,970.19	23,314.72	(7,344.53)	-46%	10,000.00
Labor Charges	0.00	1,060.20	126,910.00	117,422.70	9,487.30	7%	100,000.00
Linen Charges	125.00	75.00	175.00	436.69	(261.69)	-150%	0.00
Food Buyouts	132.40	7,598.10	65,411.86	53,734.44	11,677.42	18%	40,000.00
Vendor / Show Coupons	0.00	0.00	(1,431.49)	0.00	(1,431.49)		0.00
Health Department Permit Revenue	0.00	0.00	0.00	0.00	0.00		0.00
	<b>57,691.25</b>	<b>146,774.31</b>	<b>2,001,453.76</b>	<b>1,918,920.09</b>	<b>82,533.67</b>	<b>4%</b>	<b>1,670,008.92</b>



**San Mateo County Event Center**  
Detailed Income Statement  
For the Period Ending November 30, 2025 and 2024

	November 2025	November 2024	Year to Date 2025	Year to Date 2024	Variance \$	% +/-	Annual Budget
<b>Culinary - Expenses</b>							
Payroll - Full Time Employees	20,196.22	24,877.00	244,589.74	328,441.08	(83,851.34)	-34%	337,685.94
Payroll - Part Time Employees	4,942.21	7,869.46	118,552.65	88,556.71	29,995.94	25%	310,790.00
Payroll - Overtime	192.61	3,324.06	14,859.79	24,550.12	(9,690.33)	-65%	20,000.00
Employee Benefits	6,331.93	10,292.19	85,620.61	112,408.97	(26,788.36)	-31%	112,830.54
Employers Payroll Taxes	1,873.32	2,664.11	29,962.30	32,889.27	(2,926.97)	-10%	52,985.27
Workers Compensation Insurance	1,168.99	2,631.52	17,661.98	22,079.48	(4,417.50)	-25%	40,853.98
Payroll - Outside Agency	9,613.67	650.50	21,794.52	2,234.13	19,560.39	90%	20,750.00
Contracted Services	12,500.00	6,654.87	144,059.57	110,325.72	33,733.85	23%	0.00
Product - Food - Concessions	8,374.12	17,394.58	150,511.21	161,521.91	(11,010.70)	-7%	200,000.00
Product - Food - Catering	371.51	5,147.38	98,625.42	140,409.20	(41,783.78)	-42%	130,000.00
Product - Beverages - Concessions	3,112.38	2,471.39	47,155.81	22,761.63	24,394.18	52%	25,000.00
Product - Beverage - Catering	71.75	878.25	39,481.84	46,816.60	(7,334.76)	-19%	35,000.00
Product - Adult Beverage - Concessions	0.00	0.00	28,177.33	39,313.56	(11,136.23)	-40%	75,000.00
Product - Adult Beverage - Catering	13,976.87	0.00	37,931.68	20,676.84	17,254.84	45%	40,000.00
Product - Food - Jockey club	1,894.58	6,058.34	32,286.92	40,072.37	(7,785.45)	-24%	35,000.00
Product - Beverage - JC	1,486.27	2,519.52	8,367.37	3,800.40	4,566.97	55%	5,000.00
Product - Adult Beverage - JC	0.00	0.00	11,161.66	2,136.85	9,024.81	81%	3,000.00
Product - Vending	877.77	0.00	1,152.93	0.00	1,152.93	100%	0.00
Product - Spoilage	0.00	0.00	0.00	0.00	0.00		0.00
Supplies & Expenses	5,494.70	1,872.96	72,647.03	45,904.73	26,742.30	37%	67,500.00
Supplies - Paper Products	5,056.52	4,533.70	11,452.03	12,938.84	(1,486.81)	-13%	15,000.00
Ice - CO2	26.75	555.75	1,993.40	3,264.05	(1,270.65)	-64%	4,500.00
Utilities	0.00	0.00	0.00	0.00	0.00		0.00
Hood Cleaning	0.00	0.00	0.00	5,245.00	(5,245.00)		10,000.00
Linen & Equipment Rental	0.00	951.87	5,797.59	7,218.06	(1,420.47)	-25%	7,500.00
Promotional, Advertising & Travel	0.00	110.53	4,161.57	2,497.30	1,664.27	40%	1,250.00
Equipment - New and Maintenance	2,361.03	428.78	26,717.59	47,777.47	(21,059.88)	-79%	30,000.00
Miscellaneous	0.00	0.00	0.00	0.00	0.00		1,500.00
	<b>99,923.20</b>	<b>101,886.76</b>	<b>1,254,722.54</b>	<b>1,323,840.29</b>	<b>(69,117.75)</b>	<b>-6%</b>	<b>1,581,145.73</b>
<b>Culinary Direct/Profit Loss</b>	<b>(42,231.95)</b>	<b>44,887.55</b>	<b>746,731.22</b>	<b>595,079.80</b>	<b>151,651.42</b>	<b>20%</b>	<b>88,863.19</b>



**San Mateo County Event Center**  
 Detailed Income Statement  
 For the Period Ending November 30, 2025 and 2024

	november 2025	November 2024	Year to Date 2025	Year to Date 2024	Variance \$	% +/-	Annual Budget
<b>RV Park - Revenue</b>							
RV Parking - Transit	0.00	0.00	0.00	0.00	0.00		0.00
RV Parking - Events	0.00	0.00	0.00	0.00	0.00		0.00
RV Parking - Fair	0.00	0.00	0.00	0.00	0.00		0.00
RV Park - Campstore	0.00	0.00	0.00	0.00	0.00		0.00
RV Park - Other	0.00	0.00	0.00	0.00	0.00		0.00
	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>RV Park - Expenses</b>							
RV Park - Full Time Employees	0.00	0.00	0.00	0.00	0.00		0.00
RV Park - Part Time Employees	0.00	0.00	0.00	0.00	0.00		0.00
RV Park - Overtime	0.00	0.00	0.00	0.00	0.00		0.00
RV Park - Benefits	0.00	0.00	0.00	0.00	0.00		0.00
RV Park - Payroll Taxes	0.00	0.00	0.00	0.00	0.00		0.00
RV Park - Workers Compensation	0.00	0.00	0.00	0.00	0.00		0.00
RV Park - Outside Services	0.00	0.00	0.00	0.00	0.00		0.00
RV Park - Utilities	0.00	0.00	0.00	0.00	0.00		0.00
RV Park - Operating Expenses	0.00	0.00	0.00	0.00	0.00		0.00
RV Park - Marketing	0.00	0.00	4,118.20	0.00	4,118.20	100%	0.00
RV Park - Campstore	0.00	0.00	0.00	0.00	0.00		0.00
	<b>0.00</b>	<b>0.00</b>	<b>4,118.20</b>	<b>0.00</b>	<b>4,118.20</b>	<b>100%</b>	<b>0.00</b>
<b>RV Park Direct/Profit Loss</b>	<b>0.00</b>	<b>0.00</b>	<b>(4,118.20)</b>	<b>0.00</b>	<b>(4,118.20)</b>	<b>-100%</b>	<b>0.00</b>



**San Mateo County Event Center**  
 Detailed Income Statement  
 For the Period Ending November 30, 2025 and 2024

	november 2025	November 2024	Year to Date 2025	Year to Date 2024	Variance \$	% +/-	Annual Budget
<b>Administration</b>							
Payroll - Full Time Employees	95,645.26	81,556.76	814,565.70	900,708.97	(86,143.27)	-11%	909,398.00
Payroll - Part Time Employees	41.79	4,581.90	13,007.69	56,555.45	(43,547.76)	-335%	49,250.00
Payroll - Overtime	21.24	229.25	2,904.05	5,350.11	(2,446.06)	-84%	10,500.00
Compensated Leave Expense	0.00	0.00	0.00	0.00	0.00		35,579.04
Employees Pension	7,089.67	5,311.55	67,076.98	61,043.08	6,033.90	9%	45,469.90
Employee Benefits	12,288.14	11,094.42	102,863.42	105,334.02	(2,470.60)	-2%	98,908.08
Employers Payroll Taxes	4,050.31	4,998.09	55,760.94	67,979.69	(12,218.75)	-22%	82,430.55
Workers Compensation Insurance	4,122.63	7,352.84	52,201.95	55,386.05	(3,184.10)	-6%	60,394.82
Outside Agency Payroll	0.00	0.00	0.00	0.00	0.00		0.00
Contracted Services - Legal	13,518.75	1,932.00	75,754.47	13,433.25	62,321.22	82%	47,500.00
Contracted Services - Other	121,002.84	191.40	141,048.67	7,115.19	133,933.48	95%	30,760.00
Contracted Services - Financial	14,622.43	12,932.89	180,226.19	159,255.33	20,970.86	12%	175,000.00
Contracted Services - Security	0.00	0.00	0.00	0.00	0.00		0.00
Contracted Services - IT	8,711.00	2,330.00	40,853.50	47,505.38	(6,651.88)	-16%	75,000.00
Meeting Expenses	703.19	221.22	3,667.11	3,987.01	(319.90)	-9%	7,500.00
Travel & Training	569.94	1,073.80	24,899.70	29,119.72	(4,220.02)	-17%	40,000.00
Marketing, PR & Sponsorships	1,095.51	257.95	2,400.06	2,169.04	231.02	10%	10,000.00
Office Supplies & Expense	2,012.17	4,165.39	26,968.59	26,758.08	210.51	1%	30,000.00
Equipment Rental	454.33	454.33	8,659.72	9,953.44	(1,293.72)	-15%	12,500.00
IT Expenses - non contracted	7,711.89	2,823.72	51,254.49	59,976.13	(8,721.64)	-17%	80,000.00
Miscellaneous Employee Expenses	6,732.50	10,108.79	15,335.85	13,148.79	2,187.06	14%	5,000.00
Telephone, Postage, Internet	7,818.88	6,718.76	84,751.42	83,006.48	1,744.94	2%	100,000.00
Dues & Subscriptions (non IT)	28.00	2,020.25	32,549.99	38,574.04	(6,024.05)	-19%	35,000.00
Business Insurance	16,921.75	17,657.48	203,830.61	195,418.86	8,411.75	4%	224,735.45
Bank Fees	390.73	685.60	4,539.86	4,373.59	166.27	4%	5,000.00
Payroll Administration Fees	2,215.67	2,189.07	25,591.46	22,945.86	2,645.60	10%	20,000.00
CC Merchant Acceptance Fees	69.13	11.23	1,213.02	2,034.83	(821.81)	-68%	5,500.00
Unemployment Insurance	18,275.00	12,314.00	33,690.00	25,257.00	8,433.00	25%	10,000.00
Audit Expense	0.00	0.00	12,600.00	32,750.00	(20,150.00)	-160%	23,550.00
Bad Debt - CC Chargebacks	0.00	15.00	5,314.93	20,472.48	(15,157.55)	-285%	5,000.00
	<b>346,112.75</b>	<b>193,227.69</b>	<b>2,083,530.37</b>	<b>2,049,611.87</b>	<b>33,918.50</b>	<b>2%</b>	<b>2,233,975.84</b>



**San Mateo County Event Center**  
 Detailed Income Statement  
 For the Period Ending November 30, 2025 and 2024

	November 2025	November 2024	Year to Date 2025	Year to Date 2024	Variance \$	% +/-	Annual Budget
<b>Maintenance</b>							
Payroll - Full Time Employees	77,094.09	88,428.95	980,328.39	852,378.46	127,949.93	13%	1,242,758.58
Payroll - Part Time Employees	12,658.18	2,995.20	104,066.31	19,896.90	84,169.41	81%	28,350.00
Payroll - Overtime	799.33	874.97	22,145.41	15,618.23	6,527.18	29%	25,000.00
Employees Pension	6,697.58	6,640.08	73,317.21	73,322.10	(4.89)	0%	62,137.93
Employees Benefits	18,119.10	14,636.51	185,144.75	152,208.59	32,936.16	18%	238,270.01
Employers Payroll Taxes	6,809.65	6,987.19	83,351.68	67,224.71	16,126.97	19%	109,667.39
Workers Compensation Insurance	4,426.42	7,159.15	64,072.51	55,729.69	8,342.82	13%	80,079.84
Outside Agency Payroll	0.00	0.00	0.00	0.00	0.00		0.00
Contracted Services - Landscaping	0.00	0.00	0.00	0.00	0.00		0.00
Contracted Services - Alarm	0.00	857.00	5,771.25	11,543.69	(5,772.44)	-100%	12,500.00
Contracted Services - Pest Control	1,860.75	1,710.00	16,807.95	14,468.00	2,339.95	14%	17,500.00
Contracted Services - Janitorial	12,057.00	120.00	78,886.50	18,152.50	60,734.00	77%	20,000.00
Contracted Services - HVAC	1,652.00	0.00	37,013.36	20,860.97	16,152.39	44%	25,000.00
Contracted Services - Other	0.00	1,520.00	95,498.71	53,134.97	42,363.74	44%	52,500.00
Administration Expenses	474.00	375.00	11,230.56	7,276.95	3,953.61	35%	10,500.00
Equipment Rental	618.33	0.00	3,413.20	3,264.77	148.43	4%	5,000.00
Utilities - Power	1,564.99	28,207.39	427,243.05	451,406.34	(24,163.29)	-6%	450,000.00
Utilities - Water	1,096.88	379.24	96,376.89	82,212.17	14,164.72	15%	82,000.00
Utilities - Sewer	0.00	0.00	26,830.27	0.00	26,830.27	100%	0.00
Utilities - Other	222.68	2,327.90	37,356.20	33,601.63	3,754.57	10%	50,000.00
Equipment Maintenance & Repairs	11,377.22	3,306.67	68,404.79	55,395.97	13,008.82	19%	65,000.00
Building Maintenance Supplies	16,649.81	6,757.82	73,629.37	42,390.57	31,238.80	42%	45,000.00
Janitorial Supplies	(261.05)	1,700.18	55,280.13	45,304.62	9,975.51	18%	50,000.00
Tools & Equipment	85.42	0.00	1,010.25	231.58	778.67		3,000.00
Building Repairs	106.64	0.00	14,296.56	9,470.30	4,826.26	34%	35,000.00
Emergency Repairs	0.00	0.00	25,146.46	17,479.01	7,667.45	30%	0.00
Trash Removal	3,648.81	5,564.56	63,485.71	41,321.96	22,163.75	35%	42,500.00
	<b>177,757.83</b>	<b>180,547.81</b>	<b>2,650,107.47</b>	<b>2,143,894.68</b>	<b>506,212.79</b>	<b>19%</b>	<b>2,751,763.75</b>



**San Mateo County Event Center**  
 Detailed Income Statement  
 For the Period Ending November 30, 2025 and 2024

	november 2025	November 2024	Year to Date 2025	Year to Date 2024	Variance \$	% +/-	Annual Budget
<b>Non Capitalized Improvements:</b>							
Non Capitalized Improvements	0.00	0.00	0.00	0.00	0.00		0.00
Expo Hall Upgrades	0.00	0.00	0.00	0.00	0.00		0.00
Cypress Hall Fire System	0.00	0.00	44,247.72	0.00	44,247.72		0.00
Barn Repairs	0.00	0.00	0.00	0.00	0.00		0.00
Asphalt Repairs	0.00	0.00	92,983.42	0.00	92,983.42		50,000.00
Roofing Replacement - Repairs	0.00	0.00	0.00	0.00	0.00		0.00
Event Pavillion - Drainage	0.00	0.00	0.00	0.00	0.00		0.00
Landscaping Projects	0.00	0.00	0.00	19,757.02	(19,757.02)		0.00
Security Camera	0.00	0.00	0.00	0.00	0.00		0.00
Lighting Retrofit	0.00	0.00	0.00	89,860.72	(89,860.72)		225,000.00
Fiesta Hall Upgrades	40,088.10	0.00	630,862.15	11,143.78	619,718.37		250,000.00
Storm Drains Sewers	0.00	39,653.01	0.00	39,653.01	(39,653.01)		0.00
Cypress Hall	0.00	0.00	7,500.00	38,322.63	(30,822.63)		0.00
Parking Lot	0.00	0.00	3,480.00	52,132.50	(48,652.50)		250,000.00
Computer Switch Upgrade	0.00	0.00	0.00	179,154.43	(179,154.43)		40,000.00
PSC Building	0.00	0.00	0.00	0.00	0.00		0.00
Generators	0.00	0.00	0.00	0.00	0.00		0.00
Jockey Club	0.00	0.00	1,863.95	525.00	1,338.95		0.00
Redwood Hall	0.00	0.00	8,091.77	0.00	8,091.77		0.00
Door Replacement	0.00	0.00	0.00	0.00	0.00		0.00
Administration Office	0.00	2,867.85	2,960.00	65,074.70	(62,114.70)		0.00
Equipment	1,463.38	26,447.78	150,987.81	94,176.54	56,811.27	38%	160,000.00
	<b>41,551.48</b>	<b>68,968.64</b>	<b>942,976.82</b>	<b>589,800.33</b>	<b>353,176.49</b>	<b>37%</b>	<b>975,000.00</b>
<b>Capitalized Improvements - In Progress</b>							
CIP - South Lot Lighting	0.00	0.00	(168,542.32)	0.00	(168,542.32)		0.00
Sub Station - Central Mall	3,728.82	14,043.08	1,473,452.40	170,465.73	1,302,986.67		1,050,000.00
Internet and Wi Fi Improvements	0.00	0.00	0.00	0.00	0.00		0.00
Redwood Hall Remodel	1,990,170.80	12,120.00	2,914,667.99	38,668.75	2,875,999.24		14,040,000.00
100 amp Electrical - Cafe Lawn	0.00	0.00	0.00	0.00	0.00		0.00
Administration Office Addition	0.00	7,617.50	0.00	46,946.47	(46,946.47)		0.00
Saratoga Entrance Upgrade	0.00	0.00	0.00	0.00	0.00		0.00
Gates into Parking Lots	0.00	0.00	57,650.89	0.00	57,650.89		0.00
Cypress Hall Restrooms	0.00	469,928.90	(1,371,366.69)	570,148.04	(1,941,514.73)		2,440,697.00
Solar Canopies - RV Park	572,920.00	14,120.00	4,979,440.00	7,225.48	4,972,214.52		5,000,000.00
Electronic Signs	0.00	0.00	0.00	(28,250.00)	28,250.00		0.00
	<b>2,566,819.62</b>	<b>517,829.48</b>	<b>7,885,302.27</b>	<b>805,204.47</b>	<b>7,080,097.80</b>		<b>22,530,697.00</b>

12/18/2025 11:59

# AR Aged Invoice Analysis

**Balances as of 11/30/2025  
by GL Date**

Historical by AR Account

San Mateo  
Diane Baumann

Thursday, December 18, 2025 9:33:39AM  
Page 1

Invoice Number	Invoice Date	Terms	Balance	Current 11/1/2025 and Beyond	Over 30 10/1/2025 10/31/2025	Over 60 9/1/2025 9/30/2025	Over 90 8/1/2025 8/31/2025	Over 120 Up to 7/31/2025
<b>Receivables: 131001-00-A</b>								
<b>Del Mar Thoroughbred Club (delmar)</b>							Last Pymt: 12/8/2025	9,457.61
01254	8/31/2025	Net 30	3,882.32				3,882.32	
01273	9/30/2025	Net 30	1,234.84			1,234.84		
01313	10/31/2025	Net 30	4,354.23		4,354.23			
01324	11/30/2025	Net 30	33,494.42	33,494.42				
*01328	11/30/2025	Net 30	8,680.67	8,680.67				
*01328	11/30/2025	Net 30	9,457.61	9,457.61				
*Del Mar Thoroughbred Club Totals:			61,104.09	51,632.70	4,354.23	1,234.84	3,882.32	0.00
<b>Intergem (00000033)</b>							Phone: 301-294-1640	Last Pymt: 11/30/2025 0.00
1564	11/30/2025	Net 30	83.06	83.06				
Intergem Totals:			83.06	83.06	0.00	0.00	0.00	0.00
<b>Los Alamitos Quarter Horse Racing Association (00001662)</b>							Last Pymt: 11/25/2025	6,395.98
01277	9/30/2025	Net 30	11,241.33			11,241.33		
01305	10/31/2025	Net 30	12,662.14		12,662.14			
01322	11/30/2025	Net 30	11,904.32	11,904.32				
01326	11/30/2025	Net 30	9,208.12	9,208.12				
01231	7/22/2025		1,021.69					1,021.69
Los Alamitos Quarter Horse Racing Associat			43,994.22	21,112.44	12,662.14	11,241.33	0.00	1,021.69
<b>Noelia Corzo (noecor)</b>							Last Pymt: 12/15/2025	2,400.00
*01316	11/12/2025	Net 30	2,400.00	2,400.00				
*Noelia Corzo Totals:			2,400.00	2,400.00	0.00	0.00	0.00	0.00
<b>Santa Anita North (sanani)</b>							Last Pymt: 12/12/2025	31,419.40
*01300	9/30/2025	Net 30	5,242.57			5,242.57		
*01306	10/31/2025	Net 30	44,040.58		44,040.58			
01233	7/22/2025		20.38					20.38
*Santa Anita North Totals:			49,262.77	0.00	44,040.58	5,242.57	0.00	20.38
<b>The Nueva School (00004080)</b>							Phone: 650-350-4600	Last Pymt: 12/15/2025 8,000.00
*01296	11/19/2025	Net 30	3,500.00	3,500.00				
*The Nueva School Totals:			3,500.00	3,500.00	0.00	0.00	0.00	0.00
<b>Watch and Wager.Com, LLC (00003730)</b>							Phone: 916-800-1395	Last Pymt: 11/25/2025 4,056.40
01323	11/30/2025	Net 30	3,621.93	3,621.93				
01232	7/22/2025		287.35					287.35
Watch and Wager.Com, LLC Totals:			3,334.58	3,621.93	0.00	0.00	0.00	287.35
<b>Receivables: 131001-00-A Totals</b>			163,678.72	82,350.13	61,056.95	17,718.74	3,882.32	1,329.42

# AR Aged Invoice Analysis

**Balances as of 11/30/2025  
by GL Date**

Historical by AR Account

San Mateo  
Diane Baumann

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Invoice Number	Invoice Date	Terms	Balance	Current 11/1/2025 and Beyond	Over 30 10/1/2025 10/31/2025	Over 60 9/1/2025 9/30/2025	Over 90 8/1/2025 8/31/2025	Over 120 Up to 7/31/2025
<b>Receivables: 228000-00-A</b>								
<b>Fortitude Careers (forcar)</b>							Last Pymt: 11/3/2025	3,000.00
U-20251103	11/3/2025		3,000.00-	3,000.00-				
Fortitude Careers Totals:			3,000.00-	3,000.00-	0.00	0.00	0.00	0.00
<b>Google (Google)</b>							Last Pymt: 12/15/2025	0.00
*U-20250811	8/11/2025		91,337.73-				91,337.73-	
*U-20251117	11/17/2025		4,708.13-	4,708.13-				
*U-20251121	11/21/2025		156,497.18-	156,497.18-				
*Google Totals:			252,543.04-	161,205.31-	0.00	0.00	91,337.73-	0.00
<b>Google LLC (00004382)</b>							Last Pymt: 12/1/2025	0.00
*U-20251121	11/21/2025		19,500.00-	19,500.00-				
*Google LLC Totals:			19,500.00-	19,500.00-	0.00	0.00	0.00	0.00
<b>Intergem (00000033)</b>							Phone: 301-294-1640	Last Pymt: 11/30/2025 0.00
*U-20251128	11/28/2025		15,360.00-	15,360.00-				
*Intergem Totals:			15,360.00-	15,360.00-	0.00	0.00	0.00	0.00
<b>Nor Cal Landscape Nursery Show (00000051)</b>							Phone: 530-458-3190	Last Pymt: 8/8/2025 20,000.00
U-20250506	5/6/2025		10,000.00-					10,000.00-
U-20250808	8/8/2025		20,000.00-				20,000.00-	
Nor Cal Landscape Nursery Show Totals:			30,000.00-	0.00	0.00	0.00	20,000.00-	10,000.00-
<b>Roblox (00001746)</b>							Phone: 650-739-6617	Last Pymt: 12/4/2025 19,539.13
U-20251002	10/2/2025		58,617.38-			58,617.38-		
U-20251002	10/2/2025		19,539.13-			19,539.13-		
Roblox Totals:			78,156.51-	0.00	78,156.51-	0.00	0.00	0.00
<b>Samaritan House San Mateo (00004761)</b>							Phone: 650-868-6782	Last Pymt: 10/24/2025 0.00
U-20251023	10/23/2025		12,884.00-			12,884.00-		
Samaritan House San Mateo Totals:			12,884.00-	0.00	12,884.00-	0.00	0.00	0.00
<b>Time Travelers Vintage Expo LLC (timtra)</b>							Phone: 918-770-1342	Last Pymt: 12/16/2025 3,639.73
U-20251125	11/25/2025		7,279.46-	7,279.46-				
Time Travelers Vintage Expo LLC Totals:			7,279.46-	7,279.46-	0.00	0.00	0.00	0.00
<b>Receivables: 228000-00-A Totals</b>			418,723.01-	206,344.77-	91,040.51-	0.00	111,337.73-	10,000.00-

# AP Aged Invoice Analysis

## Historical Balances by GL Date as of 11/30/2025

### Historical Aging

San Mateo  
Diane Baumann

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Invoice Number	Invoice Date	Balance	Current 11/1/2025 and Beyond	1 - 30 Days 10/1/2025 10/31/2025	31 - 60 Days 9/1/2025 9/30/2025	61 - 90 Days 8/1/2025 8/31/2025	Over 90 Days Up to 7/31/2025
<b>4 Diamond Security (00007540)</b>							
* 960	11/22/2025	5,036.69	5,036.69				
* 958	11/23/2025	3,581.11	3,581.11				
* 961	11/30/2025	3,178.50	3,178.50				
4 Diamond Security		11,796.30	11,796.30	0.00	0.00	0.00	0.00
<b>Acco Engineered Systems (00000138)</b>							
* 20735718	11/30/2025	1,652.00	1,652.00				
Acco Engineered Systems		1,652.00	1,652.00	0.00	0.00	0.00	0.00
<b>AccountingWare, LLC (00007572)</b>							
* Q-16428	11/30/2025	209.00	209.00				
* Q-16447	11/30/2025	532.00	532.00				
* Q-16453	11/30/2025	380.00	380.00				
AccountingWare, LLC		1,121.00	1,121.00	0.00	0.00	0.00	0.00
<b>BiRite (00005423)</b>							
* 7124001	11/19/2025	4,921.62	4,921.62				
* 7128873	11/26/2025	7,872.54	7,872.54				
BiRite		12,794.16	12,794.16	0.00	0.00	0.00	0.00
<b>Brink's Incorporated (00007437)</b>							
* 8161099	11/30/2025	38.54	38.54				
Brink's Incorporated		38.54	38.54	0.00	0.00	0.00	0.00
<b>C H Johnson Consulting, Inc. (jonch)</b>							
* 5900	11/25/2025	112,362.37	112,362.37				
C H Johnson Consulting, Inc.		112,362.37	112,362.37	0.00	0.00	0.00	0.00
<b>Carbonic Service Inc. (00007015)</b>							
* 0005003584	11/30/2025	26.75	26.75				
Carbonic Service Inc.		26.75	26.75	0.00	0.00	0.00	0.00
<b>CFSA (00000152)</b>							
* 79792	11/1/2025	16,921.75	16,921.75				
* 79855	11/1/2025	16,054.23	16,054.23				
CFSA		32,975.98	32,975.98	0.00	0.00	0.00	0.00
<b>City National Bank</b>							
* CC#0459	11/28/2025	730.13	730.13				
* CC#1033	11/28/2025	2,807.85	2,807.85				
* CC#4392	11/28/2025	4,508.89	4,508.89				
* CC#4616	11/28/2025	744.66	744.66				
* CC#6307	11/28/2025	4,212.09	4,212.09				
* CC#7709	11/28/2025	11,091.22	11,091.22				
* CC#8015	11/28/2025	14,768.32	14,768.32				
* CC#8251	11/28/2025	4,169.81	4,169.81				
City National Bank Credit Card Processing Center		43,032.97	43,032.97	0.00	0.00	0.00	0.00
<b>City of San Mateo - Finance Department (00000144)</b>							
* 25-004311	11/26/2025	3,771.84	3,771.84				
City of San Mateo - Finance Department		3,771.84	3,771.84	0.00	0.00	0.00	0.00

# AP Aged Invoice Analysis

## Historical Balances by GL Date as of 11/30/2025

Historical Aging

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Invoice Number	Invoice Date	Balance	Current 11/1/2025 and Beyond	1 - 30 Days 10/1/2025 10/31/2025	31 - 60 Days 9/1/2025 9/30/2025	61 - 90 Days 8/1/2025 8/31/2025	Over 90 Days Up to 7/31/2025
<b>City of San Mateo-Finance Department (00000114)</b>							
* Import Expo	11/30/2025	70.00	70.00				
* Intergem Show	11/30/2025	720.00	720.00				
City of San Mateo-Finance Department		790.00	790.00	0.00	0.00	0.00	0.00
<b>CleanTech Sustainable Systems and Solutions (00005751)</b>							
* 326	11/24/2025	311.09	311.09				
CleanTech Sustainable Systems and Solutions		311.09	311.09	0.00	0.00	0.00	0.00
<b>County of San Mateo, Human Services Agency (00002243)</b>							
* 2065	11/20/2025	106.36	106.36				
County of San Mateo, Human Services Agency		106.36	106.36	0.00	0.00	0.00	0.00
<b>County of San Technology Services Department (00000153)</b>							
* 1202511	11/30/2025	13.61	13.61				
County of San Technology Services Department		13.61	13.61	0.00	0.00	0.00	0.00
<b>Daily Racing Form (00001672)</b>							
* NS192584	11/16/2025	2,290.40	2,290.40				
* SOI192635	11/16/2025	188.14	188.14				
* NS192840	11/23/2025	2,290.40	2,290.40				
* SOI192895	11/23/2025	458.08	458.08				
* NS193096	11/30/2025	2,290.40	2,290.40				
Daily Racing Form		6,224.98	6,224.98	0.00	0.00	0.00	0.00
<b>DLB Consulting (00004726)</b>							
* Nov 2025	11/30/2025	14,622.43	14,622.43				
DLB Consulting		14,622.43	14,622.43	0.00	0.00	0.00	0.00
<b>East Bay Refrigeration (easbay)</b>							
* 34883	11/5/2025	975.28	975.28				
East Bay Refrigeration		975.28	975.28	0.00	0.00	0.00	0.00
<b>Ecolab Pest Elim. Div. (00004304)</b>							
* 9609724	11/20/2025	1,170.79	1,170.79				
Ecolab Pest Elim. Div.		1,170.79	1,170.79	0.00	0.00	0.00	0.00
<b>Eldorado Forklift Co. Inc. (00000157)</b>							
* 167680	11/17/2025	3,339.34	3,339.34				
* 167884	11/30/2025	632.13	632.13				
Eldorado Forklift Co. Inc.		3,971.47	3,971.47	0.00	0.00	0.00	0.00
<b>Enviro Clean Maintenance (00004414)</b>							
* 16425	11/17/2025	1,275.00	1,275.00				
* 16427	11/17/2025	660.00	660.00				
* 16428	11/17/2025	1,500.00	1,500.00				
* 16429	11/17/2025	2,970.00	2,970.00				
* 16430	11/17/2025	240.00	240.00				
* 16432	11/17/2025	120.00	120.00				
* 16433	11/25/2025	2,340.00	2,340.00				
* 16434	11/25/2025	2,535.00	2,535.00				
* 16435	11/25/2025	1,200.00	1,200.00				
* 16436	11/25/2025	240.00	240.00				

# AP Aged Invoice Analysis

## Historical Balances by GL Date as of 11/30/2025

### Historical Aging

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Invoice Number	Invoice Date	Balance	Current 11/1/2025 and Beyond	1 - 30 Days 10/1/2025 10/31/2025	31 - 60 Days 9/1/2025 9/30/2025	61 - 90 Days 8/1/2025 8/31/2025	Over 90 Days Up to 7/31/2025
<b>Enviro Clean Maintenance (00004414) (continued)</b>							
* 16437	11/25/2025	2,520.00	2,520.00				
* 16438	11/25/2025	1,455.00	1,455.00				
* 16440	11/25/2025	225.00	225.00				
* 16414	11/30/2025	360.00	360.00				
Enviro Clean Maintenance		17,640.00	17,640.00	0.00	0.00	0.00	0.00
<b>EPC Computer Solutions, Inc. (00007201)</b>							
* 69992	11/11/2025	12,187.50	12,187.50				
EPC Computer Solutions, Inc.		12,187.50	12,187.50	0.00	0.00	0.00	0.00
<b>Fresh &amp; Ready (frerea)</b>							
* b00288467	11/20/2025	219.74	219.74				
* b00289824	11/26/2025	225.54	225.54				
Fresh & Ready		445.28	445.28	0.00	0.00	0.00	0.00
<b>Hanson Bridgett, LLP (hanbri)</b>							
* 1540901	11/18/2025	12,225.00	12,225.00				
Hanson Bridgett, LLP		12,225.00	12,225.00	0.00	0.00	0.00	0.00
<b>HireSafe (00002931)</b>							
* 122987	11/30/2025	416.60	416.60				
HireSafe		416.60	416.60	0.00	0.00	0.00	0.00
<b>Home Depot Credit Services (00000121)</b>							
* 6515605	11/11/2025	506.43	506.43				
* 5372094	11/12/2025	46.94	46.94				
* 744444	11/17/2025	218.15	218.15				
* 9477470	11/18/2025	67.91	67.91				
* 9903539	11/18/2025	371.03	371.03				
* 8545968	11/19/2025	219.04	219.04				
* 8550707	11/19/2025	224.51	224.51				
* 8707890	11/19/2025	8.74	8.74				
* 7523345	11/20/2025	49.27	49.27				
* 7814698	11/20/2025	87.61	87.61				
* 6903280	11/21/2025	109.04	109.04				
* 2530309	11/25/2025	106.64	106.64				
Home Depot Credit Services		2,015.31	2,015.31	0.00	0.00	0.00	0.00
<b>Import Expo, Inc. (Impexp)</b>							
* 1663	11/30/2025	97.19	97.19				
Import Expo, Inc.		97.19	97.19	0.00	0.00	0.00	0.00
<b>JCM Events, Management &amp; Consulting, LLC (jcmeve)</b>							
* 2025-42	11/30/2025	28,800.00	28,800.00				
* 2025-43	11/30/2025	26,240.00	26,240.00				
* 2025-44	11/30/2025	12,500.00	12,500.00				
* 2025-45	11/30/2025	37,634.75	37,634.75				
JCM Events, Management & Consulting, LLC		105,174.75	105,174.75	0.00	0.00	0.00	0.00
<b>JR Sharp Construction, Inc. (jrshar)</b>							
* 8451	9/30/2025	23,100.00			23,100.00		

# AP Aged Invoice Analysis

## Historical Balances by GL Date as of 11/30/2025

### Historical Aging

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Invoice Number	Invoice Date	Balance	Current 11/1/2025 and Beyond	1 - 30 Days 10/1/2025 10/31/2025	31 - 60 Days 9/1/2025 9/30/2025	61 - 90 Days 8/1/2025 8/31/2025	Over 90 Days Up to 7/31/2025
JR Sharp Construction, Inc.		23,100.00	0.00	0.00	23,100.00	0.00	0.00
<b>Los Alamitos Quarter Horse Racing Association (00001662)</b>							
* 0018624-IN	11/30/2025	1,052.00	1,052.00				
* 18607	11/30/2025	944.00	944.00				
Los Alamitos Quarter Horse Racing Association		1,996.00	1,996.00	0.00	0.00	0.00	0.00
<b>Matagrano, Inc. (00000629)</b>							
* 825102	11/25/2025	382.05	382.05				
Matagrano, Inc.		382.05	382.05	0.00	0.00	0.00	0.00
<b>McMaster-Carr (00000173)</b>							
* 55567149	11/18/2025	242.69	242.69				
* 52268823	11/30/2025	1,232.70	1,232.70				
* 53111881	11/30/2025	340.59	340.59				
* 53480670	11/30/2025	436.42	436.42				
McMaster-Carr		2,252.40	2,252.40	0.00	0.00	0.00	0.00
<b>MRC (00000575)</b>							
* IN5113882	11/21/2025	57.57	57.57				
MRC		57.57	57.57	0.00	0.00	0.00	0.00
<b>PaniniTime (panini)</b>							
* 650272	11/14/2025	71.12	71.12				
* 660276	11/14/2025	76.00	76.00				
* 660264	11/21/2025	1,441.92	1,441.92				
* 660266	11/21/2025	111.12	111.12				
* 660274	11/21/2025	53.96	53.96				
* 660275	11/28/2025	71.12	71.12				
* 660277	11/28/2025	76.00	76.00				
* 660284	11/28/2025	1,758.09	1,758.09				
* 663544	11/28/2025	226.35	226.35				
PaniniTime		3,885.68	3,885.68	0.00	0.00	0.00	0.00
<b>PG &amp; E (00000063)</b>							
* 7261-3	11/26/2025	100.07	100.07				
* Acct#4688-2	11/26/2025	122.61	122.61				
PG & E		222.68	222.68	0.00	0.00	0.00	0.00
<b>Pitney Bowes Easy Permit Postage (00000308)</b>							
* Nov 2025	11/25/2025	200.00	200.00				
Pitney Bowes Easy Permit Postage		200.00	200.00	0.00	0.00	0.00	0.00
<b>Principal Life Insurance Company (prilif)</b>							
* Dec 2025	11/21/2025	5,798.52	5,798.52				
Principal Life Insurance Company		5,798.52	5,798.52	0.00	0.00	0.00	0.00
<b>Recology Peninsula Services (00005773)</b>							
* 59634618	11/30/2025	340.36	340.36				
Recology Peninsula Services		340.36	340.36	0.00	0.00	0.00	0.00
<b>San Mateo Lawn Mower (00003856)</b>							
* 250195	11/30/2025	163.03	163.03				

# AP Aged Invoice Analysis

## Historical Balances by GL Date as of 11/30/2025

### Historical Aging

San Mateo  
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Invoice Number	Invoice Date	Balance	Current 11/1/2025 and Beyond	1 - 30 Days 10/1/2025 10/31/2025	31 - 60 Days 9/1/2025 9/30/2025	61 - 90 Days 8/1/2025 8/31/2025	Over 90 Days Up to 7/31/2025
San Mateo Lawn Mower		163.03	163.03	0.00	0.00	0.00	0.00
<b>Sherwin-William Co. (00005798)</b>							
* 8858-5	11/19/2025	27.93	27.93				
* 5150-9	11/24/2025	430.28	430.28				
Sherwin-William Co.		458.21	458.21	0.00	0.00	0.00	0.00
<b>Uline (00005748)</b>							
* 201055070	11/25/2025	365.03	365.03				
Uline		365.03	365.03	0.00	0.00	0.00	0.00
<b>United Event Medical Services Inc. (unieve)</b>							
* 78747	11/22/2025	761.75	761.75				
* 78740	11/30/2025	906.75	906.75				
United Event Medical Services Inc.		1,668.50	1,668.50	0.00	0.00	0.00	0.00
<b>Verizon Wireless (00000191)</b>							
* 6129521739	11/26/2025	143.01	143.01				
Verizon Wireless		143.01	143.01	0.00	0.00	0.00	0.00
<b>Waxie Sanitary Supply (waxsan)</b>							
* 83659574	11/25/2025	207.98	207.98				
* 83659866	11/25/2025	175.40	175.40				
Waxie Sanitary Supply		383.38	383.38	0.00	0.00	0.00	0.00
<b>Western Conference of Teamsters Pension Trust (00001908)</b>							
* Nov 2025	11/30/2025	850.73	850.73				
Western Conference of Teamsters Pension Trust		850.73	850.73	0.00	0.00	0.00	0.00
<b>Withholding Services and Compliance</b>							
* 94-1253708	11/30/2025	350.00	350.00				
Withholding Services and Compliance		350.00	350.00	0.00	0.00	0.00	0.00
<b>Xerox (xerox)</b>							
* 4127065	11/14/2025	454.33	454.33				
Xerox		454.33	454.33	0.00	0.00	0.00	0.00
<b>Grand Totals:</b>		441,031.03	417,931.03	0.00	23,100.00	0.00	0.00

\* Calculated Balance shown is not Current Balance